APPENDIX P ANNEXE A TO $\underline{\mathbf{R}}$ ESPONSIBILITY FOR FUNCTIONS- Membership and Terms of Reference of Committees

Body responsible	Functions	Membership
Policy and Resources	 (1) To be the principal means by which advice on strategic policy and plans is given and co-ordinated and to recommend to Full Council, as necessary, on strategic issues. This is to include: Approval of the Corporate Plan Council's Capital and Revenue Budget setting (subject to Full Council) and Medium Term Financial Strategy Ensuring effective Use of Resources and 	12, Chairman and Vice Chairman to be appointed by Council. Committee to be made up in accordance with proportionality.
	Value for Money (2) To be responsible for the overall strategic direction of the Council including the following specific functions/activities: • Customer Care, Communications and Resident • Strategic Partnerships	
	Equalities, Diversity and Community Cohesion Development Framework and associated documents (for adoption by Full Council)	
	Internal Transformation programmes Collection and Recovery	
	 Write off of debt Treasury Management Strategy and Activity Insurance Information Technology provision 	
	 Housing Benefit, Council Tax Support and Welfare Health and Safety Mayoralty budget 	

programmes (3)To submit recommendations to the Council in the event of a difference of opinion arising between committees upon a matter which falls within the terms of reference of more than one committee. To be responsible for those matters not specifically allocated to any other committee affecting the affairs of the Council. (5) To consider and take any necessary action upon proposals for new legislation. Bills before Parliament, Acts of Parliament and other proceedings before Parliament affecting or likely to affect the interests of the Borough or its inhabitants generally where not the specific concern of any other committee(s). The promotion of Bills and Provisional and Statutory Orders in Parliament shall be dealt with by the Council. (6)Approve the budget, business plan and Annual Report of the Barnet Group Ltd (7) To allocate a budget, as appropriate, for Area Sub-Committees and agree a framework for governing how that budget may be spent. (8) To represent Barnet's strategic interests in dealings with sub-regional, regional and national Government and influence relevant tiers of Government (9) To consider petitions that contain between 2000 and 6999 signatures in accordance with Public Particiaption Procedure rules. If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and determined by the Policy and Resources Committee. Performance and (1) Overall responsibility for quarterly

Chairman and Vice

Chairman to be

budget monitoring, including

monitoring trading position and

Contract

Management

	Units (2) Monitoring of Performagreed financial and targets by Externat CSG; Re; the Barr Law; and NSL. (3) Receive and scrut variations and charespect of the aboot (4) To make recommend and Resources and Committees on recommissioning imfrom the scrutiny of Delivery Units and (5) Agreeing exception Procedure Rules a relation to approve national registers, tender negotiation that are not the low (6) Specific responsible functions within the Procurement (including agreement of the Procurement Forward Plan and agreeing exceptions to CPRs)	and performance all providers- including net Group; HB Public cinise contract ange requests in ove contracts endations to Policy and Theme levant policy and plications arising of performance of a External Providers ons to Contract and decisions in ed lists and agreed authorise post as and accept tenders west collity for the following e Council: Risk Management The remit of more avoid the report being	appointed by Council. Remainder to be made up in accordance with proportionality
	discussed at several comwill be presented and defappropriate committee. If then the report will be disdetermined by the Policy Committee.	nmittees, the report termined at the most f this is not clear, scussed and	
Children, Education, Libraries and Safeguarding	places in the Boroug Investment in education	ate provision of school gh ational infrastructure to he Borough's learners	Chairman and Vice chairman to be appointed by Council. Requirement to have a Lead Member for Children's Services.

	Library Service	Remainder to be made
	 Development of cultural activities To be responsible for those powers, duties and functions of the Council in relation Children's Services (including schools): (2) Lead the Council's responsibilities under the Children Act 2004 and Education and inspection Act 2007 Oversee effective support for young people in care; and enhance the Council's corporate parenting role Oversee the multi-agency Youth Offending Team Oversee the effective provision of support across partners for the well-being of vulnerable families - including the Troubled Families programme 	up in accordance with proportionality
	 (3) Approve the Children and Young People Plan and associated sub strategies promoting the following areas: Education Inclusion Child Poverty Early Intervention and Prevention (4) Grants to Voluntary Sector within the remit of the Committee 	
	(5) To approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources.	
	(6) To ensure that the Council's safeguarding responsibilities are taken into account.	
	(7) To receive and consider reports as appropriate from the Children's Trust Board	
	If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and determined by the Policy and Resources Committee	
Adults and Safeguarding	 (1) Specific responsibilities include: To be responsible for those powers, duties and functions of the Council in relation to Adults and Communities including the following specific functions: Promoting the best possible Adult Social Care services 	Chairman and Vice Chairman appointed by Council. Remainder to be made up in accordance with

			(* 1*)
	(2) Work with partner Well Being Board to ensinterventions are effecting joined up with public heand promote the Health Strategy and its association.	vely and seamlessly alth and healthcare and Well Being	proportionality
	(3) Develop fees and areas under the remit of consideration by Policy Committee		
	(4) Specific respons	ibilities to include:	
	Leisure Services.	 Grants to Voluntary Sector within the remit of the Committee 	
	(5) To ensure that the C responsibilities are take		
	(6) To approve any nor strategy within the remit that is not reserved to F and Resources.	t of the Committee	
	If any report comes with than one committee, to discussed at several co will be presented and do appropriate committee. then the report will be d determined by the Polic Committee	avoid the report being mmittees, the report etermined at the most If this is not clear, iscussed and	
Environment	(1) To include specific recommissioning the follo	•	10 Chairman and Vice Chairman appointed by
	Street Scene including pavements and all classes of roads	Parking provision and enforcement	Council. Remainder to be made up in accordance with proportionality
	Road Safety	Street Lighting	
	Transport and traffic management-including agreement of	Refuse and recycling	

-	
London Transport Strategy-Local Implementation Plan	
Street Cleaning	Waste Minimisation
Waterways	Allotments
Parks and Open Spaces	Fleet Management
• Trees	Cemetery and crematorium and Mortuary
Trading Standards	Contaminated land and all statutory nuisances.
Flood Risk Management (scrutiny aspect)	

- (2) Council highways functions (including highways use and regulation, access to the countryside, arrangements and extinguishment of public rights of way) which are limited to
 - creating, stopping up and diverting footpaths and bridleways
 - asserting and protecting public rights to use highways
 - removing things deposited on highways which cause nuisance
- (3) Gaming, entertainment, food and miscellaneous licensing in so far as not otherwise the responsibility of the Licensing Committee or the Licensing Sub-Committee Health and Safety regulation (otherwise than as an employer).
- (4) Develop fees and charges for those areas under the remit of the Committee for consideration by Policy and Resources Committee

- (5) Specific responsibilities to include: Grants to Voluntary Sector within the remit of the Committee (6) To approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources. If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and determined by the Policy and Resources Committee. 1) Specific responsibilities include: 10 Assets. Regeneration and Chairman and Vice Growth Develop and oversee a Regeneration Chairman appointed by Strategy Council. Remainder to Develop strategies which maximise the be made up in financial opportunities of growth- e.g. accordance with New Homes Bonus, localisation of proportionality business rates Promote skills and enterprise and approve a Skills Enterprise and Employment Strategy (having regard to the views of the Lead member for Childrens Services on relevant matters) Engagement with the business community and measures to support local business Oversee major regeneration schemesincluding those of key social housing estates Town Centre regeneration programmes Asset Management – all matters relating
 - Asset Management all matters relating to land and buildings owned, rented or proposed to be acquired or disposed of by the Council
 - Neighbourhood Plans (for adoption by Full Council)
 - (2) Develop fees and charges for those areas under the remit of the Committee for consideration by Policy and Resources Committee
 - (3) Specific responsibilities to include:
 - Grants to Voluntary Sector within the remit of the Committee
 - (4) To approve any non-statutory plan or

	strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources. If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and determined by the Policy and Resources Committee	
Housing	 (1) Specific responsibilities include: Housing Strategy (incorporating Homelessness Strategy) Work with Barnet Homes, RSLs and social housing providers to ensure the optimum provision of housing and associated facilities for those who require social housing Commissioning of Environmental Health Promote the better integration of privately rented properties into the Borough's framework; All matters related to Private sector Housing including Disabled Facility Grants Housing licensing and housing enforcement 	Chairman and Vice Chairman appointed by Council. Remainder to be made up in accordance with proportionality
	 (2) Develop fees and charges for those areas under the remit of the Committee for consideration by Policy and Resources Committee (3) Specific responsibilities to include: Grants to Voluntary Sector within the remit of the Committee (4) To approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources. If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and 	

	determined by the Policy and Resources Committee	
Community Leadership	 Specific responsibilities include: Grants to Voluntary Sector within the remit of the Committee Responsibilities for the Registration and Nationality Service Emergency Planning Civic events 	Chairman and Vice Chairman appointed by Council. Remainder to be made up in accordance with proportionality
	(1) To oversee arrangements for cross partner co-operation including any pooling of budgets (other than those within the remit of the Health and Well Being Board) e.g. Community Budgets	
	(2) To maintain good community relations with Barnet's diverse communities ensuring that all communities have the opportunity to participate fully in the Borough's affairs	
	(3) To contribute to achieving better outcomes in the Safer Communities Strategy through CCTV, fighting crime and anti-social behaviour, combating graffiti flytipping and other environmental crime, action against Domestic Violence and any other relevant Council activity.	
	(4)To work together with partners on the Barnet Safer Communities Partnership including Police, Fire and Criminal Justice Agencies to help make Barnet a safer place.	
	(5) Provide scrutiny aspect of Community Safety	
	(6) To approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy and Resources.	
	If any report comes within the remit of more than one committee, to avoid the report being discussed at several committees, the report will be presented and determined at the most appropriate committee. If this is not clear, then the report will be discussed and determined by the Policy and Resources Committee.	

Area Sub Consider matters raised at Residents 10 Committees Forums and determine how they are to be Chairman and Vice taken forward, including whether to request a Chairman appointed by report for a future meeting, refer to an Officer Council. and/or ward councillors One Member and one Substitute member for 2. Discharge any functions, within the each Ward. budget and policy framework agreed by P and R, of the theme committees that they agree are more properly delegated to a more local level. These include but are not limited Town Centre Regeneration and Management Sewers, drainage, public conveniences, water courses • Refuse collection, litter, cleansing, waste and recycling • Parks, open spaces, nature reserves, allotments, recreation and leisure facilities Libraries and Culture Cemeteries and Crematoria Recommending the creation of Conservation Areas to Environment Committee Day to day environmental issues and management of land on Council Housing estates Local highways and safety schemes Considering any proposals for Neighbourhood Planning under the 2011 Localism Act and proposing plans to the Assets, Regeneration and Growth Committee. Administer any local budget delegated from Policy and Resources Committee for these sub-committees in accordance with the framework set by the Policy and Resources Committee.. 5. Powers to deal with small public works Area Sub-Committees should not deal with issues that are specifically within the remit of other committees (e.g. Licensing), that should be exercised at a Borough wide level or that are outside the budget and policy framework. Council acting as Agreeing and reviewing the Statement of All Members of the the Licensing Licensing Policy. Council **Authority**

All functions under the Licensing Act 2003 and the Gambling Act 2005 associated Regulations, not otherwise delegated to the Licensing Sub-Committee.	10 Councillors Chairman and Vice Chairman appointed by Council.
Agreeing increases to fees and charges for licence applications under the Gambling Act 2005.	
Applications and appeals and revocations relating to Sex Shops, Sex Cinemas and Sex Encounter Establishments	
Applications, appeals and revocations relating to Special Treatment Licenses.	
Application for film classification for films shown within the Borough	
Gaming, entertainment, food and miscellaneous licensing including functions relating to: street trading including the designation of permanent pitches for street trading	
Safety at sports ground certification.	
All functions under the Licensing Act 2003 and the Gambling Act 2005 and associated Regulations, as delegated to it by the Licensing Committee. All functions in relation to other licensing as delegated by the Licensing Committee.	10 Councillors Chairman and Vice Chairman appointed by Council.
	and the Gambling Act 2005 associated Regulations, not otherwise delegated to the Licensing Sub-Committee. Agreeing increases to fees and charges for licence applications under the Gambling Act 2005. Applications and appeals and revocations relating to Sex Shops, Sex Cinemas and Sex Encounter Establishments Applications, appeals and revocations relating to Special Treatment Licenses. Application for film classification for films shown within the Borough Gaming, entertainment, food and miscellaneous licensing including functions relating to: street trading including the designation of permanent pitches for street trading Safety at sports ground certification. All functions under the Licensing Act 2003 and the Gambling Act 2005 and associated Regulations, as delegated to it by the Licensing Committee. All functions in relation to other licensing as

Audit Committee	Statement of Durnage	Chairman and Vice
Audit Committee	Statement of Purpose The purpose of an audit committee is to provide independent assurance of the adequacy of the risk management framework and the associated control environment, independent scrutiny of the authority's financial and non-financial performance to the	Chairman and Vice Chairman appointed by Council. The proportionality rules apply to the membership of this Committee, which should comprise
	extent that it affects the authority's exposure to risk and weakens the control environment,	between 5 and 7 members.
	and to oversee the financial reporting process.	The membership should also include two independent, non-voting Members with a period of appointment of four years, co-terminus with Council.
		The Chairman should preferably be a member of an opposition party. Additionally, the Chairman should not be permitted to serve in that role for more than 4 consecutive years.
	Terms of Reference	
	Audit Activity	
	To consider the audit annual report, plan and opinion.	
	To consider summaries of specific internal audit reports as requested.	
	To consider reports dealing with the management and performance of the providers of internal audit services.	
	4. To consider a report from internal audit on agreed recommendations not implemented within a reasonable timescale.	
	5. To consider the external auditor's annual letter, relevant reports, and the report to those charged with governance.	
	6. To consider specific reports as agreed with the external auditor.	
	7. To comment on the scope and depth of external audit work and to ensure it gives value for money.	
	8. To liaise with the body responsible over the appointment of the Council's external auditors.	

9. To commission work from the internal and external audit, proportionate to risk identified and with agreement from Chief Executive.

Regulatory Framework.

- 10. To review any issue referred to it by the chief executive or a director, or any Council body.
- 11. To monitor the effective development and operation of risk management and corporate governance in the Council.
- 12. To monitor Council policies on 'Raising Concerns at Work' and the anti-fraud and anti-corruption strategy and the Council's complaints process.
- 13. To oversee the production of the authority's Annual Governance Statement and to recommend its adoption.

Accounts

- 14. To review and approve the annual statement of accounts. Specifically, to consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from the audit that need to be brought to the attention of the Council.
- 15. To consider the external auditor's report to those charged with governance on issues arising from the audit of the accounts.

Annual Report

The Audit Committee shall prepare a report to Full Council on annual basis on its activity and effectiveness

Appeals Committees

Determining an appeal or application where there is a right of appeal to a Council committee. This does not include matters, which are the responsibility of the Licensing Committee or the Licensing Sub-Committee, nor does it include special statutory appeal or review bodies. It does include:

- Appeals relating to renovation, disabled facilities, home repair assistance and common parts facilities grants
- Statutory complaints against school governing bodies

Chairman and Vice Chairman appointed by Council.

10 councillors

Plus 2 substitutes from each political group.

	Appeals under the housing right to compensation scheme.	
Planning Committee	Take action under Town and Country Planning, and associated legislation including Part 8 of the Anti Social Behaviour Act 2003 relating to high hedges	Chairman and Vice Chairman appointed by Council. 10 Councillors
	The following functions are reserved to the Committee and cannot be discharged by an Area Sub-committee or officer.	
	 planning applications which involve a significant departure from the statutory development plan; 	
	 planning applications on behalf of the Council or where the Council has a significant interest in the development; 	
	 planning applications within the categories of development which must be referred to the Mayor of London; and 	
	matters of significance to the entire borough or where major issues extend across boundaries of sub-committees or across local government boundaries.	
	(Reports on all the matters reserved to the Committee shall be made direct to the Committee and not through an area subcommittee.)	
	Commons registration and town and village greens including powers of protection and enforcement although in practice these specific functions will be discharged by officers.	
	(Which may include considering the recommendations of a non-statutory inquiry chaired by an independent person).	
	Designating neighbourhood areas and neighbourhood forums for the purposes of neighbourhood planning.	

Area Planning Sub-Committees (2

Determine planning applications within the boundaries of their areas, in accordance with Council policy and within budget, that relate to town and country planning and development control, including tree and hedgerow protection.

[For the purposes of this section a planning application is defined as an application for planning permission as defined by the Town and Country Planning Act 1990, as amended, but also includes applications for approval of reserved matters, Listed Building and Conservation Area Consents and consent under Tree Preservation Orders and Hedgerow legislation.]

This excludes the functions reserved to the Planning and Environment Committee

If in cases where the Council has a minor interest in developments where a decision is required by a Committee, the Director for Place will refer the matter to the appropriate Area Planning Committee.

East Area Planning sub-Committee

10 Councillors each representing one of the following Wards:

Underhill

High Barnet

East Barnet

Oakleigh

Brunswick Park

Coppetts

Totteridge

East Finchley

West Finchley

Woodhouse

Relevant Considerations for Area Planning sub-Committees

A. consideration of planning applications by Area Planning Sub-Committees:

The work of the Area Planning Sub-Committees consists mostly of determining applications for planning applications. Delays in determining applications will jeopardise the Council's ability to meet national performance criteria and impact adversely on the interests of residents and affected applicants.

West Area Planning sub-Committee

11 Councillors each representing of the following Wards

Hale

Edgware

Burnt Oak

West Hendon

Colindale

Hendon

Mill Hill

Childs Hill

Finchley Church End,

Garden Suburb

Golders Green

One potential cause of such delays is the deferral by sub-committees of planning applications for further information or for members to undertake site visits. To minimise this there is a general presumption that:

- Chairmen of Area Planning Sub-Committees should arrange for site visits to be made in advance of the Sub-Committee meeting, particularly where the proposals appear to be contentious or they are of major importance to the area;
- Sub-Committee members who have queries on applications will raise them either at the site visit, or, in any event, as soon as possible before the meeting at which they will be considered.
- B. In so far as developments where the Council has minor interests in the development, these matters will normally be dealt with by the Assistant Director of Planning and Development Management under delegated powers, unless it proves necessary to refer them to Committee, and are:
- Minor developments on the public highway or Council owned land – including crossovers, hard standings/ramps, bus shelters, advertisements, satellite dishes, etc.
- Minor extensions or ancillary building proposals less than 1000 sq m to buildings or property, including minor school extensions, housing estate, ancillary buildings, community services, etc.
- Any 'other' or 'minor' developments as defined by the DCLG in PS1/PS2 Planning statistical categories of developments, for example 9 or less dwellings, advertisements, Listed Building and Conservation Area consents.)

General Functions

All other Council functions that are not

7 Councillors

Committee

reserved to Full Council including

- Appointing representatives on outside bodies
- Appointing representatives to School Governing Bodies
- Staff matters (i.e. salaries and conditions of service)
- Polling Stations
- Ward Boundaries
- Elections in general

Where decisions have a significant impact on the Pension Fund and/or Council budget, decisions will be subject to agreement also by the Pension Fund Committee and/or Policy and Resources Committee.

Collective Disputes -

In accordance with the Council's Trade Union and Employee Engagement Framework, certain disputes may be referred to the General Functions Committee.

- a) Only where there has been a failure to agree at People Management Group about the implementation (or proposed implementation) of change affecting working arrangements can the matter be referred to the General Functions Committee at its next scheduled meeting.
- (b) Issues concerning working arrangements which are submitted to the General Functions Committee will be supported by the minutes of the Area Joint Consultation Committee and People Management Group which considered the matter.
- (c) Where the matter is not resolved at this point, the Collective Disputes Procedure is regarded as exhausted and the Council will advise trade unions and employees of its intentions.
- (d) When considering the report, a representative of the trade unions may be requested to speak with the consent of the Chairman or be questioned by the Committee before a decision is made.
- (e) Consider reports on restructure in line with

Chairman and Vice Chairman appointed by Council.

	the HR regulations.	
Constitution, Ethics and Probity Committee	To have responsibility for overseeing the Council's governance arrangements Proactively to review and keep under review all aspects of the Council's Constitution so as to ensure that it remains current and fit for purpose, and to make recommendations thereon to the Council.	8 Councillors Chairman and Vice Chairman appointed by Council.
	To consider and make recommendations to the Council on: (i) how it can satisfy the continuing duty to promote and maintain high standards of conduct for Members; (ii) on the Code of Conduct for Members; and (iii) on ethical standards in general across the authority.	
Group Leaders Panel	To investigate and determine allegations of a breach of the Code of Conduct for Members in the context of satisfying the Council's continuing duty to promote and maintain high standards of conduct for Members.	5 Councillors. To include the Leaders of the political groups. Chairman and Vice Chairman appointed by Council.
		The Panel will take account of the views of an Independent Person.
Pension Fund Committee	As set out in the Pension Fund Governance Compliance Statement appended.	Chairman and Vice Chairman appointed by Council.
		6 Councillors
Remuneration Committee	In accordance with supplementary guidance issued by the Department for Communities & Local Government in 2012 and February	Chairman and Vice Chairman appointed by Council.
	2013 Council be given the opportunity to vote	5 Councillors
	on Chief Officer salary packages, of salary packages of £100,000 or more and any severance packages at or above £100,000 and in instances where Council has delegated these functions to the	Chairman – Leader of the Council
		Deputy Leader of the Council.
	Remuneration Committee, then the Remuneration Committee will :	Chairman of General Functions Committee.
	Decide on and report back to Council on	Leader of the Opposition
	a. Chief Officer salary packages	Leader of the Minority opposition group.
	b. Salary packages to be offered of £100,000 or more	One substitute from each political group

c. Severance packages per individual of £100,000 or more. (severance package will consist of redundancy pay, pay in lieu of notice, any holiday pay the employee is contractually entitled to and any pension lump sum the employee is entitled to in accordance with the Local Government Pension Scheme).

Responsibilities

The Committee will take account of the Reward & Employment strategies of the Council and ensure that it is fully briefed on the prevailing organisational approach. The following list of responsibilities is not intended to be exhaustive:

- a. To develop and approve the Pay Policy and be responsible for the publication of the annual statement, which will include:
 - The level and elements of remuneration for each Chief Officer
 - Relationship of the remuneration of Chief Officers and other officers
 - A description of the relationship between decisions made on the lowest paid and top paid employees in the organisation
 - Remuneration of the lowest paid (with the definition of the lowest paid and the reasons for adopting that definition)
 - Remuneration on recruitment, increases and additions to remuneration, use of performancerelated pay and bonuses, termination payments
 - Transparency arrangements
 - Reasons for chosen approach to remuneration levels and how this is to be implemented
 - Differences of approach to groups of employees and the reasons for them
 - Pay dispersion
 - Incremental progression factors
 - Use of honoraria and ex-gratia payments
 - Determine remuneration parameters for officers who have returned to work for a local authority
 - Appointment and remuneration terms

- b. To review annually remuneration, as defined above, for the Council's Chief Officers except those elements determined nationally or pensions.
- c. To keep under review the terms & conditions as they relate to pay for all Council employees and where changes have a significant impact on the Pension Fund and/or Council budget, decisions will be subject to agreement also by the Pension Fund Committee and/or Cabinet Resources Committee and/or General Functions Committee. .
- d. To receive information in the context of reward from organisations that have a relationship with the Council or arrangements that may influence decisions when determining pay
 - The employees of Barnet Group
 - Contractors
 - Shared management schemes
 - Outplacements
 - Agency and other staff
- e. To have oversight to ensure that remuneration terms of appointments are appropriate.
- f. To take advice from the Pensions Committee with regard to decisions on pay that would impact upon pension arrangements or contributions.
- q. To set parameters for the remuneration of Chief Officers on recruitment.
- h. To ensure that sufficient flexibility exists within the pay policy to allow responses to unforeseen circumstances without having recourse to revising the pay policy statement between annual reviews.
- i. To have oversight of the national pay agenda and consider the implications in the local context
- To commission relevant research and/or comparative information on salaries in the public and private sectors e.g. from:

- The Council's own HR function
- National and/or Regional employers' organisations
- Independent consultancy organisations with relevant experience in pay market analysis
- Submissions made by the Associations on behalf of their members and make recommendations thereon
- k. To ensure that the Public Sector Equality Duty, as set out by the Equality Act 2010, is applied throughout the pay and reward structure.
- To take cognisance of the CLG Code of Recommended Practice for Local Authorities on Data Transparency.
- m. To reference back to previous year's actual remuneration for Chief Officers and senior employees (definition of senior employee is consistent with CLG Code of Recommended Practice for Local Authorities on Data Transparency).
- n. To obtain assurance that adequate internal and external moderation and benchmarking takes place when senior posts are subject to job evaluation.
- o. To take account of forward plans and the impact of remuneration on workforce planning, talent management and succession planning.
- p. To review remuneration arising from performance management and ensure that any performance-related pay mechanisms are fair and transparent.
- q. To refer such items as necessary to the Council
- r. To refer to guidance from the Secretary of State.
- s. To deal with Chief Officer Appointments, Discipline and Capability matters

Protocols

u. To declare any conflicts of interest.

To jointly assess the health and social Health and Well-1. Chairman and Vice care needs of the population with NHS Being Board Chairman appointed by commissioners, and apply the findings of a Council. Barnet joint strategic needs assessment (JSNA) to all relevant strategies and policies. Three Members of the 2. To agree a Health and Well-Being Council Strategy for Barnet taking into account the Director of Public Health, findings of the JSNA and performance Barnet and Harrow manage its implementation to ensure that improved outcomes are being delivered. Director for People (Interim Director for Children's Service) 3. To work together to ensure the best fit between available resources to meet the health and social care needs of the Director of Adults and population of Barnet (including children). Communities by both improving services for health and social care and helping people to move as close as possible to a state of complete **Barnet Clinical** physical, mental and social well-being. Commissioning Group-Specific resources to be overseen include Board members x 3 money for social care being allocated through the NHS; dedicated public health budgets; and Section 75 partnership **Barnet Clinical** agreements between the NHS and the Commissioning Group-Council. Chief Officer 4. To consider all relevant commissioning strategies from the CCG and the NHS Barnet Healthwatch Commissioning Board and its regional representative structures to ensure that they are in accordance with the JSNA and the HWBS NHS England and refer them back for reconsideration 5. To receive assurance from all relevant commissioners and providers on matters NOTE 1: Each member relating to the quality and safety of will be able to nominate a services for users and patients substitute member is 6. To directly address health inequalities they are unable to through its strategies and have a specific attend. responsibility for regeneration NOTE 2: The flexibilities development as they relate to health and given in the Local care. To champion the commissioning of Authority (Public Health, services and activities across the range of Health and Well-Being responsibilities of all partners in order to **Board and Health** achieve this. promote 7. То partnership and. as Scrutiny) Regulations appropriate, integration, across 2013(SI 218) to disapply necessary areas, including the use of elements of the 1972 joined-up commissioning plans across the Local Government Act NHS, social care and public health. have been used to: 8. To receive the Annual Report of the Waive requirement for Director of Public Health and commission

		T
	and oversee further work that will improve public health outcomes.	' '
	9. Specific responsibilities for:	Allow voting rights to members other than Members of the Council.
	 Overseeing public health 	
	 Developing further health and social care integration. 	
Health Overview and Scrutiny Committee	1. To perform the overview and scrutiny role in relation to health issues which impact upon the residents of the London Borough of Barnet and the functions services and activities of the National Health Service (NHS) and NHS bodies located within the London Borough of Barnet and in other areas.	Chairman and Vice- Chairman to be appointed by Council -
	 To make reports and recommendations to Council, Health and Well Being Board, the Sceretary of State for Health and/or other relevant authorities on health issues which affect or may affect the borough and its residents. 	
	 To receive, consider and respond to reports, matters of concern, and consultations from the NHS Barnet Health and Wellbeing Board, Health Watch and/or other health bodies. 	
	 To scrutinise and review promotion of effective partnerships between health and social care, and other health partnerships in the public, private and voluntary sectors. 	
	5. To make recommendations as necessary to the Council for the formation of Joint Overview and Scrutiny Committees in accordance with the provisions of the Section 21 of the Local Government Act 2000 as amended by the Health and Social Care Act 2001 and Health and Social Care Act 2012.	

Urgency	To consider any item of business which	3 members
Committee	needs a decision as a matter of urgency and where a meeting of the relevant Committee is not scheduled to take place within the time	Leader, Deputy Leader, Leader of the Opposition
	period within which the decision is required.	Chairman and Vice Chairman appointed by Council.
Residents Forums		
Chipping Barnet Residents Forum Underhill, High Barnet, East	Residents Forums provide an opportunity for any resident to raise local matters. Items and questions must be received by the Governance Service by 10am on the second working day prior to the meeting.for the item to be discussed at the Forum.	A Chairman and Vice- Chairman of each appointed by the Council.
Barnet, Oakleigh, Brunswick Park, Coppetts and	The Six Month Rule shall apply whereby matters dealt with cannot be raised again within this period.	
Totteridge Wards. Hendon Residents	The Residents Forum may also be a forum for certain consultations from the Council as decided by the Chairman.	
Forum (Hale, Edgware, Burnt Oak, West	Petitions on matters relevant to the Constituency only can also be presented.	
Hendon, Colindale, Hendon	Matters must not relate to Planning or Licensing Issues.	
and Mill Hill Wards)	Relevant matters raised at the Forum may be referred by the Forum Chairman onto the agenda for the related Area Sub-Committee.	
Finchley and Golders Green Residents Forum (Woodhouse, West Finchley, Finchley Church End, Garden Suburb, Golders Green, Childs Hill and East Finchley Wards)	Comments made are reported to the relevant decision maker. Decision makers must respond to the issue(s) raised within 20 working days.	

Local Strategic Partnership (Barnet Partnership Board)

- A Local Strategic Partnership is a nonstatutory body which brings together the key public, private and voluntary organisations within the borough to identify and articulate the needs and aspirations of Barnet's local communities and to provide a forum to assist the Council by collectively reviewing and steering public resources, through identifying priorities in Sustainable Community Strategies. In Barnet the functions of a Local Strategic Partnership are discharged by the Barnet Partnership Board.
- (b) The Barnet Partnership Board is not the ultimate decision maker. All target-setting and consequential financial, commissioning contractual commitments proposed by it must be formalised through the Council's Decision making structure or through one of the other members of the Board (for example if policing resources are involved). Note; Provisions relating to the Health and Well Being Board are slightly different and reflect Government Regulations on their remit and legal status. Terms of reference are set out in Responsibility for Functions.
- The Council will exercise a leadership role in relation to the Barnet Partnership Board and specifically will ensure that it has a formal constitution setting out its terms of reference, membership, organisational and management arrangements and the duties and responsibilities of Partnership members, such duties and responsibilities to be incorporated into a partnership agreement to be signed by all Partnership members.
- The Council will ensure that the Barnet Partnership Board develops clear and transparent lines of accountability and responsibility between its members.
- The Council will, on an annual basis (or at more frequent intervals should it deem it appropriate to do so), consider a report on the work and performance of the Barnet Partnership Board and its thematic Boards, Partnerships and sub-Partnerships, such annual report to include, amongst other things, a review of the governance arrangements and the progress made in respect of Sustainable Community Strategy priorities and objectives.

Leader of the Council

Other Council representatives to be appointed by Annual Council

Senior representatives from:

Met Police

Middlesex University

Barnet Clinical Commissioning Group

Community Barnet

Brent Cross Shopping Centre

Barnet and Southgate College

Job Centre Plus

- (f) The Council will ensure that a Partnership Register is maintained (and regularly reviewed) by the Council's Officers which sets out key information in relation to the governance arrangements of the Barnet Partnership Board, its thematic Boards, Partnerships and Sub-Partnerships, to include details on terms of reference, membership, financial arrangements, statutory requirements, accountability, risk assessments and data sharing protocols.
- (g) The Council will ensure that appropriate arrangements are in place to enable appropriate review of the Barnet Partnership Board, thematic Boards, Partnerships and sub-Partnerships and relevant partner associations in accordance with statutory provision.

Children's Trust Board

The Children's Trust is the sum total of cooperation arrangements and partnerships
between organisations with a role in
improving outcomes for children and young
people. The Children's Trust is not a separate
organisation. Each partner within the
Children's Trust retains its own functions and
responsibilities within the wider
partnership framework.
Section 10 of the Children Act 2004 places a
duty on Local Authorities and other
specific agencies to co-operate and improve
the well being of children in relation to
the five every child matters outcomes:-

- · Be healthy
- · Stay safe
- Enjoy and achieve
- Make a positive contribution
- Achieve economic well-being

The Children's Trust Board (CTB) provides inter-agency governance to ensure that partners in Barnet are working effectively together to improve the well being of children and young people.

The Children's Trust Board is an essential channel to ensure that a shared set of better outcomes for children and

The Board will be chaired by the Lead member for Children's Services as appointed by the Council.

.Members are able to delegate a deputy of suitable authority if they are unable to attend, by agreement with the chairman.

Current partners are:

- LB Barnet
- Barnet Clinical Commissioning Group
- CommUnity Barnet
- Barnet and Southgate College
- Metropolitan Police
- Primary, Secondary and Special Schools

families are delivered by a range of partners. It is leading the development of a Community Budget to support families with complex needs, through the expansion of the Intensive Family Focus Programme to cover up to 100 families. Partners are being asked to invest in the scheme in proportion to the proven cost savings through effective intervention.

The Children's Trust Board is responsible for the following:

- To develop and promote a local vision - set out in the Children and Young People Plan (CYPP) - to drive improved outcomes for local children, young people and their families
- To serve as the strategic forum where agreement can be brokered and agreed. This includes providing a strategic framework within which the partners may commission services in a coordinated way using either joint or aligned budgets
- To serve as the strategic interface for Children's Services with the LSP/ Barnet Partnership Board, neighbouring borough services and organisations and with national bodies and government
- To develop and carry out ongoing review of a strategic three to five year vision
- To oversee development, delivery and reviewing of the CYPP
- To monitor progress, including via a report produced on the extent to which the Children's Trust partners act in accordance with the CYPP and a report from the Barnet Safeguarding Children Board

Safer Communities Partnership Board

The Safer Communities Partnership Board (SCPB) is the inter-agency mechanism in Barnet to reduce crime and anti-social behaviour and reoffending and promote social cohesion. It acts as the Crime and Disorder Reduction Partnership as defined (and required) by the 1998 Crime and Disorder Act and subsequent amendments including the 2006 Police and Justice Act and the 2009 Policing and Crime Act. The SCPB operates within the constitutional requirements of Barnet Council, the Metropolitan Police and other partner agencies, who ensure that the Board's approaches to policy formulation and resource allocation are consistent with those of the agencies concerned. It is a thematic subgroup of the Barnet Partnership Board which has overall strategic responsibility and has delegated to the SCPB the responsibility for delivering the Strong Safe Communities for Everyone theme of the Sustainable Community Strategy.

It is taking forward one of the objectives in the strategy to develop an Integrated Offender Management system that brings together the different agencies involved in managing the punishment and rehabilitation of offenders in a much more efficient and joined up way, reducing the risks of reoffending and ensuring far more offenders complete their drug rehabilitation successfully.

Barnet Safer Communities Partnership is an unincorporated body and therefore it does not have a legal personality. Its members work collectively within their own individual legal frameworks.

Meetings will be quarterly and a quorum will comprise four members provided this consists of:

The Chairman or Vice Chairman

At least one representative each of the Council and the Metropolitan Police.

Other current partners are:

- CommUnity Barnet
- Children's Safeguarding Board
- London Probation Service
- Victim Support, North London Division
- Middlesex University
- North London Magistrates' Court
- London Fire Brigade
- MOPAC- Mayor's Office for Policing And Crime
- Barnet Community Safety and Engagement Group
- Job Centre Plus
- Barnet Clinical Commissioning Group

The Chairman will be an elected Local Authority member to reflect the Council's role in providing community leadership in this area.

The Vice Chairman will be from the Metropolitan Police. These chairing arrangements will be reviewed and agreed at the first meeting of the Board in each new

municipal year.
Members are able to delegate a deputy of suitable authority if they are unable to attend.